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, 8	UNI	TED STATES	DISTRICT COURT	
9			STRICT OF CALIFOI	RNIA
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11	UNITED STATES OF AM	ERICA, )	Case No. CV 00-117	769 GAF (RCx)
12		)		
13		Plaintiff, )	MEMORANDUM A TERMINATION O	
14	V.	)	DECREE	
15	CITY OF LOS ANGELES	) ) at al		
16	CIT I OF LOS ANGELES	)		
17		Defendants.		
18		)		
19	I.			
20	INTRODUCTION			
21	The parties to this lit	igation, the Cit	y of Los Angeles and the	e United States of
22	America, represented by the Department of Justice ("DOJ" and together referenced as			
23	"the Parties"), jointly move to terminate the Consent Decree ("Decree") entered by this			
24	Court in June 2001. That E	Decree settled a	lawsuit brought by DOJ	alleging that the
25	Los Angeles Police Departi			-
26	unlawful conduct "made possible by the failure of the City defendants to adopt and			-
27	implement proper management practices and procedures." Though the Parties			
28	nominally seek termination	based on their	conclusion that the princ	cipal objectives of
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1 the Decree have been met, they ask the Court not simply to close this case, but also to 2 approve a proposed Transition Agreement over which the Court would retain 3 jurisdiction. The Transition Agreement would impose ongoing reporting requirements 4 in three specifically identified areas -(1) the utilization of the Decree-mandated 5 Training Evaluation and Management System ("TEAMS II"); (2) continued implementation of programs and policies to eliminate biased policing; and (3) 6 7 implementation of the Decree's financial disclosure provisions. The Parties propose the termination of the Decree and the implementation of the Transition Agreement 8 9 because, they assert, the City is in substantial compliance with the Decree's terms and 10 conditions and the Transition Agreement retains the Court's jurisdiction over three 11 important areas where more work needs to be done. The Office of the Independent 12 Monitor of the Los Angeles Police Department ("Monitor"), who has overseen 13 implementation of the Decree over the past eight years, concurs.

14 Community Intervenors, led by the American Civil Liberties Union ("ACLU"), 15 oppose the motion and object to the substitution of the Transition Agreement in place 16 of the Decree. Community Intervenors contend that the Monitor's Final Report 17 indicates that the Decree cannot be terminated because the City has not shown that it 18 has met the "substantial compliance" standard set forth in Paragraph 179 of the Decree. 19 They also argue that the case law cited by the Parties in their joint motion does not 20 support termination of the Decree under present circumstances. Community 21 Intervenors, therefore, urge that the Decree in its entirety should be maintained in 22 effect with the proviso that responsibility for the implementation of the Decree should be transferred to the Office of the Inspector General ("OIG" or "Inspector General").<sup>1</sup> 23

<sup>&</sup>lt;sup>1</sup>The Parties and Community Intervenors all threaten dire consequences if the Court rejects their respective positions. The City claims that the continued oversight under an unmodified Decree would significantly undermine fragile officer morale and would amount to a repudiation "of all the hard work and commitment to reform achieved by the men and women of the LAPD." (Joint Supp. Mem. of P. & A. at 17.) DOJ argues that an extension of the Decree as initially written "sends a powerful message that even where reform has occurred... these municipalities may not be released from their consent decrees even where all the parties agree the requirements have been fulfilled." (Id. at 16.) According to DOJ, such a

Community Intervenors base their opposition to the motion principally on the 1 2 language of Paragraph 179 defining substantial compliance. They vigorously assert 3 that the language should be interpreted to "mean what it says" – that the Decree may 4 not be terminated unless and until the City is in substantial compliance with each 5 material term of the Decree. Because, according to Community Intervenors, that 6 standard has not been met, the Decree can be neither terminated nor modified. 7 However, a literal interpretation of Paragraph 179 actually undermines the argument of Community Intervenors. Paragraph 179 unambiguously states that the Decree 8 9 automatically terminates in the absence of a motion by DOJ to extend the duration of 10 the Decree and places on the City the burden of proving "substantial compliance" only 11 where DOJ has made such a motion. For that reason, the position of Community 12 Intervenors cannot be sustained merely be reference to the language of the Decree. 13 Having given the arguments of the Parties and Community Intervenors extended 14 consideration, the Court concludes that the present motion should be viewed 15 essentially as a motion to the Court, sitting in equity, to modify the Decree.

Controlling case law holds that the Court must resolve such a motion under a flexible
standard with the goal of achieving a result consistent with the overall objectives of the
Decree. As recently observed by the Supreme Court, consideration of such a motion
implicates "the traditional power of a court of equity to modify its decree in light of

changed circumstances," Frew ex rel. Frew v. Hawkins, 540 U.S. 431, 441 (2004),

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result will make it much more difficult to resolve future institutional reform litigation short of trial. 22 Community Intervenors take precisely the opposite point of view. Though acknowledging the substantial changes that have been brought about through the implementation of the Decree, they warn that a decision 23 granting the motion "creates a different, dangerous lesson for other jurisdictions - that decrees may be lifted early despite noncompliance." (See Cmty. Intervenors' Resp. to Joint Mem. of P. & A. at 5 n.2.) 24 The litigants have also barraged the Court with numerous submissions which, in addition to proper legal 25 authorities, include newspaper reports, editorials, and columns advocating for the retention or termination of the Decree, or otherwise reporting on issues that they consider important. (See, e.g., Joint Supp. Mem., 26 Decl. of Julie Raffish, Exs. B-F; Decls. in Support of Status Report of Cmty. Intervenors, Decl. of Peter Bibring, Exs. B-D, F, K-N.) The arguments and submissions convince the Court only that the Parties and 27 Community Intervenors believe that hyperbole will advance their arguments. It will not. The motion must be resolved through a careful consideration of controlling Ninth Circuit and Supreme Court precedent

<sup>28</sup> governing the termination, modification, and extension of consent decrees.

which includes consideration of whether continued enforcement is "detrimental to the 1 2 public interest," Horne v. Flores, 129 S. Ct. 2579, 2593 (2009). These and a number of 3 similar cases stress the importance of flexibility in institutional reform litigation, like 4 the case at hand, because the public interest includes an assessment of "sensitive 5 federalism concerns." Horne, 129 S. Ct. at 2593. Thus, even where an institutional 6 defendant has fallen short in meeting the precise requirements of a decree, the court 7 must "determine, using a holistic view of all the available information," whether 8 compliance overall was substantial even assuming some level of noncompliance. 9 Labor/Cmty. Strategy Ctr. v. Los Angeles County Metro. Transp. Auth., 564 F.3d 10 1115, 1122 (9th Cir. 2009) ("MTA"). Under this standard, and in view of the 11 willingness of the Parties to continue under the jurisdiction of the Court, though under 12 a more narrowly focused agreement, the Court accepts the findings of the Monitor 13 concerning the significant changes made within the LAPD and concludes that the 14 motion should be **GRANTED**. (Office of the Independent Monitor of the Los Angeles 15 Police Department, Final Report at 2 ("Final Report").) The following sets forth a 16 more detailed explanation of the Court's reasoning. 17 II. BACKGROUND 18 19 A. THE DECREE 20 In United States v. City of Los Angeles, CV 00-11769, a lawsuit brought by the 21 United States Department of Justice under 42 U.S.C. § 14141, this Court entered 22 judgment, in the form of a 94 page Decree containing 187 numbered paragraphs, 23 mandating numerous reforms of the LAPD. The Decree, which was entered June 15, 24 2001, contained numerous provisions designed to address all forms of potential 25 misconduct and corruption within the LAPD, provided that the Court retained 26 jurisdiction over implementation of the Decree during its term, and further provided 27 that "[t]he Agreement shall terminate five years from the effective date without further

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action of the Court" unless the Department of Justice moved to extend it. (Decree ¶

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179.) The Decree placed the burden on the City, in any response to such motion, "to demonstrate that it has substantially complied with each of the provisions of the Agreement and maintained substantial compliance for at least two years." (Id.)

At the five year mark, the Parties jointly moved to extend the Decree for a period of two years. (Docket No. 309.) The Court conducted a hearing on that motion and ultimately extended the Decree for a period of three years rather than the two years requested. The Court found that the City was not remotely close to complying with a number of critically important elements of the Decree, including the development and implementation of TEAMS II, which the Court has always considered essential to meaningful reform. The Monitor concurred on the record at the time of the hearing where he stated, "we haven't finished the job." (May 16, 2006 Transcript at 33.) The Court therefore extended the Decree for three years to June 15, 2009.

# B. THE MOTION TO TERMINATE THE DECREE AND TO APPROVE THE INITIAL PROPOSED TRANSITION AGREEMENT

15 Those three years have passed, and the Court now confronts a joint request by 16 DOJ and the City to terminate the Decree and substitute in its place a Transition 17 Agreement that transfers oversight to the Los Angeles Police Commission and its 18 Office of Inspector General and retains the Court's jurisdiction over three elements of 19 the Decree – the utilization of TEAMS II, the elimination of biased policing, and the 20 implementation of the financial disclosure provision. The Parties submitted the 21 Proposed Transition Agreement to the Court in early June; the Court received briefing 22 on the proposal and conducted a hearing on June 15, 2009.

In writing and at the hearing, Community Intervenors opposed the motion principally on the ground that the City has failed to show substantial compliance with each of the terms of the Decree, and urged the Court to extend the Decree in its entirety but with the Police Commission's Office of Inspector General undertaking the role of monitoring compliance. A second intervenor, the Los Angeles Police Protective League ("LAPPL"), supported the termination of the Decree but objected to certain

provisions of the proposed Transition Agreement because of the following concerns: 1 2 (1) it eliminated the LAPPL's standing to participate in the reform process thereby 3 precluding the union's ability to protect its members' collective bargaining rights; (2) it 4 failed to acknowledge the existence of the LAPPL's pending lawsuit challenging the 5 financial disclosure program; (3) it provided no protections with respect to DOJ's 6 access to confidential peace officer personnel information; (4) it refrained from 7 requiring the immediate installation of video cameras in all divisions. The LAPPL 8 therefore sought modification of the Transition Agreement but agreed with the thrust 9 of the motion seeking termination of the Decree.

10 The Court conducted a hearing on the motion at which time all Parties and 11 Community Intervenors were permitted to speak. At the conclusion of the hearing the 12 Court expressed concern over a number of issues including: (1) the issues raised by the 13 LAPPL regarding its rights under the Transition Agreement; (2) the status of the 14 LAPPL and Community Intervenors under the terms of the Transition Agreement; (3) 15 the meaning of "substantial compliance" as that term is used in the Decree and the 16 minimal discussion of that concept in the Parties' motion; and (4) the legal authority of 17 the Court to extend, terminate, or modify the Decree under the circumstances presented 18 in this case. Because the Court was not satisfied that these issues had been adequately 19 addressed, it ordered further briefing.

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# C. THE REVISED TRANSITION AGREEMENT AND FURTHER BRIEFING

The Court has now received additional briefing from the City and DOJ who
have submitted a Revised Transition Agreement and additional points and authorities
in support of their motion. The Revised Transition Agreement addresses the
administrative/procedural issues raised by the Court and the various intervenors in the
following respects:

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(1) The revised agreement expressly provides that the Court retains jurisdiction over the lawsuit, including implementation of the terms and conditions of the agreement;

1	(2) The revised agreement expressly recognizes and acknowledges that it does	
2	not impair any collective bargaining rights of any LAPD bargaining unit;	
3	(3) The revised agreement recognizes the ongoing role and the respective rights	
4	of the LAPPL and Community Intervenors as intervenors in this lawsuit;	
5	(4) The revised agreement provides that copies of the reviews required under its	
6	terms will be provided to the Court and to the Monitor;	
7	(5) The revised agreement provides for Mr. Cherkasky's ongoing role as a	
8	consultant to the Parties and LAPD, with the same degree of access he had as	
9	the Decree's Monitor, during the transition period and acknowledges that he	
10	may make his own recommendations to any of the participants in this litigation	
11	as he sees fit;	
12	(6) The revised agreement expressly recognizes that disputes regarding its	
13	terms, conditions, implementation, and the like will be resolved by the Court	
14	with reference to relevant provisions of the Decree and that such resolution will	
15	be consistent with the relevant portions of the Decree; and	
16	(7) The revised agreement provides for full access to all documents reviewed by	
17	the OIG and further provides that such materials shall be kept confidential.	
18	The Revised Transition Agreement identifies the same three substantive areas covered	
19	by the initial agreement – TEAMS II, biased policing, and financial disclosure – and	
20	establishes a review procedure under which the OIG conducts reviews and makes	
21	reports.	
22	In addition, the Parties submitted a supplemental joint memorandum addressing	
23	the propriety of terminating the Decree and observe that the Decree, by its own terms	
24	in Paragraph 179, terminates automatically unless DOJ moves to extend it, and that	
25	only upon a motion by DOJ does the issue of "substantial compliance" come into play.	
26	In their view, Community Intervenors, who are the only participants now objecting to	
27	the Revised Transition Agreement, simply overlook this aspect of Paragraph 179.	
28	Even so, the Parties contend that the City has substantially complied with the Decree	

1 and that substituting the Revised Transition Agreement is within the equitable powers 2 of the Court, is consistent with the initial objectives of the Decree to promote 3 "effective and respectful policing" under the United States Constitution, and serves the 4 interests of the parties and the public. The Parties find support for their position in the 5 language of the Decree itself, which contemplates termination unless DOJ moves for 6 an extension, and in a number of recent decisions by the Supreme Court and the federal 7 courts of appeals. E.g., Frew, 540 U.S. at 441-42; Rufo v. Inmates of Suffolk County 8 Jail, 502 U.S. 367, 391-92 (1992); Bd. of Educ. of Oklahoma City Pub. Schools v. 9 McDowell, 498 U.S. 237, 248 (1991); MTA, 564 F.3d at 1123; Shakman v. City of 10 Chicago, 426 F.3d 925, 934-35 (7th Cir. 2005); Thompson v. U.S. Dep't of Hous. and 11 Urban Dev., 404 F.3d 821, 834 (4th Cir. 2005). 12 Community Intervenors continue to oppose the motion. They contend that the

13 City has not met its burden of showing that, for a two year period, it has "substantially 14 complied with *each of the provisions* of the Agreement." (Decree ¶ 179 (emphasis 15 added).) For that reason, they argue that the City has failed to meet the standard to 16 which it agreed eight years ago and has not shown any legal authority for permitting 17 the Court to ignore that standard. Community Intervenors agree only that a transition 18 of responsibility from the Monitor to the OIG is appropriate, but assert that the 19 Monitor should remain involved as something more than a pro bono consultant to the 20 Court. Moreover, they contend that the authorities cited by the Parties, notably MTA, 21 are readily distinguishable and that the Parties have not established that <u>Rufo</u>'s 22 requirements for modification have been met.

# III.

# DISCUSSION

A. THE LANGUAGE OF PARAGRAPH 179

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Because the source of the Court's authority over this matter originated in the
agreement of the Parties, see Local No. 93, Int'l Ass'n of Firefighters, AFL-CIO
C.L.C. v. City of Cleveland, 478 U.S. 501, 522 (1986) (quoting United States v.

- 1 Armour & Co., 402 U.S. 673, 681-82 (1971)), the Court begins its discussion with the
- 2 | language of Paragraph 179 of the Decree. That Paragraph reads:

3 The Court shall retain jurisdiction of this action for all purposes during the term of this Agreement. The Agreement shall terminate five years from the effective date without further action of the Court unless DOJ 4 makes a motion to extend the term of the Agreement, which motion shall 5 extend the term of the Agreement until the resolution of such motion. Such motion shall be made within 45 days prior to the expiration of the term of the Agreement. If the City contests the motion, the Court shall 6 hold a hearing at which both parties may present evidence to the Court 7 before ruling on the DOJ's motion. At the hearing, the burden shall be on the City to demonstrate that it has substantially complied with each of the provisions of the Agreement and maintained substantial compliance for 8 at least two years. For the purposes of this paragraph, "substantial compliance" means there has been performance of the material terms of 9 this Agreement. Materiality shall be determined by reference to the overall objectives of this Agreement. Noncompliance with mere 10 technicalities, or temporary failure to comply during a period of 11 otherwise sustained compliance, will not constitute failure to maintain substantial compliance. At the same time, temporary compliance during a 12 period of otherwise sustained noncompliance shall not constitute substantial compliance. If the Court finds that the City has not 13 maintained substantial compliance for at least two years, the Court shall extend the term of this Agreement until such time as the City has been in 14 substantial compliance with this Agreement for a period of two years including that period of time that the City had been in compliance prior 15 to DOJ's motion.

- 16 Although Community Intervenors insist that the Decree "means what it says," they
- 17 || ignore the paragraph's first two sentences which provide for automatic termination
- 18 unless DOJ moves to extend the agreement. They also ignore the language of the
- 19 paragraph that provides that the City must show "substantial compliance" only in the
- 20 event that DOJ seeks to extend the Decree. They offer no authority for the proposition
- 21 that the Court may ignore these requirements of Paragraph 179 where both parties
- 22 agree to the termination.<sup>2</sup>
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<sup>&</sup>lt;sup>2</sup>Community Intervenors suggest that they have sought an extension of the Decree by their filing and that, in these circumstances they should be treated as "an original party." <u>League of United Latin Am. Citizens</u>
<u>v. Wilson</u>, 131 F.3d 1297, 1304 (9th Cir. 1997) (citing Wright, Miller & Kane, 7C Federal Practice and Procedure 3d § 1920 (1986)). There is no doubt that controlling case law establishes an intervenor's procedural rights in the litigation, and perhaps even allows the intervenor to pursue its own claims, <u>see</u>, e.g., <u>Conseco v. Wells Fargo Fin. Leasing, Inc.</u>, 204 F. Supp. 2d 1186, 1194 (S.D. Iowa 2002), but the Court sees no way to read that language to make an intervenor a party to a contract that it did not negotiate, sign, or perform. Since Community Intervenors are not parties to the agreement, they may enforce its provisions only if deemed third party beneficiaries. However, the Decree plainly states that

Undeterred, Community Intervenors address the motion requirement by 1 2 asserting that "[t]his Court rejected that argument in extending the Consent Decree in 3 2006, despite the absence of a motion by DOJ." (Resp. to Joint Supp. Mem. at 4.) 4 This contention is not accurate. In 2006, in response to an order to show cause issued 5 by this Court, the Parties jointly moved to extend the decree for a period of two years 6 (see Docket Nos. 309, 310), which required the Court to resolve only the issue of the 7 length of the proposed extension. The Parties asked for two years; the Court 8 determined that three years was more appropriate given the status of the 9 implementation of a number of important provisions including TEAMS II. 10 Nevertheless, the Court was spared the task of taking on the question of whether an 11 extension could have been ordered had DOJ simply remained mute in 2006. That issue 12 has never been squarely addressed by the Court. Moreover, Community Intervenors' argument that the Decree can be extended

13 14 even in the absence of a motion by DOJ runs contrary to their position regarding the 15 interpretation of the remainder of Paragraph 179. They argue that the Court must 16 strictly construe the definition of "substantial compliance," which they contend is 17 essential if the Decree "is to mean what it says." (Resp. to Joint. Supp. Mem. at 2.) 18 But if the Decree "means what it says," then it can be extended only on motion by 19 DOJ, as set forth in the very same paragraph containing the definition of "substantial compliance." Moreover, if Paragraph 179 means what it says, the City becomes 20 21 obligated to show substantial compliance only where DOJ moves to extend the Decree. 22 Thus, Community Intervenors favor a flexible approach to construing the language that 23 describes when and under what circumstances the Court can even consider extending

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<sup>there are no intended third party beneficiaries contemplated by the agreement. Well established case law therefore holds that they may not seek to enforce provisions of the Decree. See Blue Chip Stamps v. Manor Drug Store, 421 U.S. 723, 750 (1975); Klamath Water Users Protective Ass'n v. Patterson, 204
F.3d 1206, 1210-11 (9th Cir. 1999); Hook v. Ariz. Dep't of Corr., 972 F.2d 1012, 1015 (9th Cir. 1992). In short, while the Court considers the arguments made by Community Intervenors regarding the Decree, they may not usurp the authority of the United States under the Decree.</sup> 

the Decree, but insist on a plain meaning of the words approach to the test for whether
 the Decree should be terminated or extended. In short, the Community Intervenors put
 forth an argument that would have the Court, in the exercise of its equity powers,
 ignore portions of Paragraph 179 and strictly construe others.

5 The Court is not persuaded that different standards apply to different sentences 6 contained in Paragraph 179. Rather, the Court reaches the hardly noteworthy 7 conclusion that it should attempt to construe the provisions of Paragraph 179 as a 8 whole and not by ignoring some elements of the Paragraph and strictly construing 9 others. United States v. Asarco, Inc., 430 F.3d 972, 980 (9th Cir. 2005) ("A consent 10 decree must be discerned within its four corners, extrinsic evidence being relevant only 11 to resolve ambiguity in the decree.") In short, Community Intervenors cannot succeed 12 by arguing that Paragraph 179 should be strictly construed because such a construction 13 would require automatic termination of the Decree. And since that mechanistic 14 approach is not consistent with either the Court's equitable powers or with the Parties 15 proposal to modify the Decree, the Court must look elsewhere for guidance.

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#### **B. SUPREME COURT PRECEDENT**

17 The Supreme Court considered the proper standard governing motions to 18 modify consent decrees in Rufo, 502 U.S. 367. There, a district court entered a consent 19 decree in the early 1970s in a case concerning jail overcrowding in Suffolk County, 20 Massachusetts. For two decades the litigants sparred over details regarding the 21 planning and construction of a new jail facility with the initial objective of eliminating 22 double bunking of inmates awaiting trial. When population changes rendered a 23 planned facility insufficient to meet that objective, local officials, almost two decades 24 after the suit had been filed, sought a modification of the decree to eliminate the 25 requirement that all inmates be housed in single cells. The issue was complicated by 26 the fact that an intervening change in the law clarified that double bunking was not 27 necessarily unconstitutional. Nevertheless, the district court rejected the motion, 28 holding that the modification was unnecessary to correct any "grievous wrong"

1 resulting from a change in conditions; the First Circuit affirmed. The Supreme Court 2 granted review to determine whether the proper standard had been applied to the 3 resolution of the motion. 4 The Supreme Court reversed. Rejecting the more rigid "grievous wrong" test in 5 favor of a more flexible standard, the Court held that a party seeking modification 6 would need to show a significant change in circumstances and that the modification 7 was suitably tailored to those circumstances. Rufo, 502 U.S. at 393. Moreover, the 8 Supreme Court noted the importance of flexibility in assessing such a motion. 9 The upsurge in institutional reform litigation since Brown v. Board of Education, 347 U.S. 483, 74 S. Ct. 686, 98 L.Ed. 873 (1954), has made the ability of a district court to modify a decree in response to changed 10 circumstances all the more important. Because such decrees often remain 11 in place for extended periods of time, the likelihood of significant changes occurring during the life of the decree is increased. 12 The experience of the District Courts of Appeals in implementing and modifying such decrees has demonstrated that a flexible approach is 13 often essential to achieving the goals of reform litigation. The Courts of Appeals have also observed that the public interest is a particularly significant reason for applying a flexible modification standard in 14 15 institutional reform litigation because such decrees reach beyond the parties involved directly in the suit and impact on the public's right to the 16 sound and efficient operation of its institutions. 17 502 U.S. at 380-81 (citations, footnote, and internal quotation marks omitted). Thus, 18 although the Supreme Court did not address the merits of the proposed modification, it 19 established a substantially more liberal standard to be applied by the district court in 20 determining whether or not modification was appropriate under the circumstances 21 presented to the court. 22 More recently, in Frew, 540 U.S. 431, the Supreme Court reiterated the 23 rationale underlying the Rufo decision. The Frew litigation centered around a consent 24 decree mandating the implementation of certain practices and procedures in connection 25 with the State of Texas's participation in the federally funded Medicaid program. In a 26 suit to enforce the decree, the principal issue before the Supreme Court was whether 27 the Eleventh Amendment barred enforcement of the terms of the decree. The Supreme 28

1	Court held that the decree was enforceable under Ex Parte Young, 209 U.S. 123
2	(1908), but acknowledged the importance of concerns raised by the state officials:
3	The state officials warn that enforcement of consent decrees can undermine the sovereign interests and accountability of state
4	governments. Brief for Respondents 23-32. The attorneys general of 19 States assert similar arguments as <u>amici curiae</u> . Brief for Utah et al. as
5	<u>Amici Curiae</u> . The concerns they express are legitimate ones. If not limited to reasonable and necessary implementations of federal law,
6 7	remedies outlined in consent decrees involving state officeholders may improperly deprive future officials of their designated legislative and
7 8	executive powers. They may also lead to federal-court oversight of state programs for long periods of time even absent an ongoing violation of federal law.
9	Frew, 540 U.S. at 441. Citing <u>Rufo</u> , the Supreme Court further cautioned:
10	<u>Rufo</u> rejected the idea that the institutional concerns of government
11	officials were "only marginally relevant" when officials moved to amend a consent decree, and noted that "principles of federalism and simple
12	common sense require the [district] court to give significant weight" to the views of government officials. 502 U.S. at 392 n.14, 112 S. Ct. 748. When a suit under Ex parts Young requires a detailed order to ensure
13	When a suit under <u>Ex parte Young</u> requires a detailed order to ensure compliance with a decree for prospective relief, and the decree in effect mandates the State, through its named officials, to administer a
14	significant federal program, principles of federalism require that state officials with front-line responsibility for administering the program be
15	given latitude and substantial discretion.
16	The federal court must exercise its equitable powers to ensure that when the objects of the decree have been attained, responsibility for
17	discharging the State's obligations is returned promptly to the State and its officials. As public servants, the officials of the State must be
18	presumed to have a high degree of competence in deciding how best to discharge their governmental responsibilities. A State, in the ordinary
19	course, depends upon successor officials, both appointed and elected, to bring new insights and solutions to problems of allocating revenues and
20	resources. The basic obligations of federal law may remain the same, but the precise manner of their discharge may not. If the State establishes
21	reason to modify the decree, the court should make the necessary changes; where it has not done so, however, the decree should be
22	enforced according to its terms.
23	<u>Id.</u> at 441-42.
24	This concern was reiterated even more strongly in Horne, 129 S. Ct. 2579,
25	decided in just the past few weeks. In that case, which involved a decree related to
26	violations of the Equal Educational Opportunities Act, 20 U.S.C. § 1703(f), the
27	affected school districts sought relief from the decree which was denied by the district
28	court in an order affirmed by the Ninth Circuit. The Supreme Court reversed because,

1	among other things, it concluded that both lower courts misunderstood "the nature of	
2	the inquiry that is required when parties such as petitioners seek relief under Rule	
3	60(b)(5)." Horne, 129 S. Ct. at 2588. Citing Rufo, the Supreme Court explained the	
4	importance of flexibility in dealing with decrees in institutional reform litigation	
5	because the decrees frequently endure for years and "raise sensitive federalism	
6	concerns." Id. The Court observed, "But in recognition of the features of institutional	
7	reform decrees, we have held that courts must take a 'flexible approach' to Rule	
8	60(b)(5) motions addressing such decrees. A flexible approach allows courts to ensure	
9	that responsibility for discharging the State's obligations is returned promptly to the	
10	State and its officials when the circumstances warrant." Id. at 2594–95 (citations and	
11	internal quotation marks omitted). The Court therefore concluded:	
12	The Court of Appeals did not engage in the Rule 60(b)(5) analysis just	
13	described. Rather than applying a flexible standard that seeks to return control to state and local officials as soon as a violation of federal law	
14	has been remedied, the Court of Appeals used a heightened standard that paid insufficient attention to federalism concerns. And rather than	
15	inquiring broadly into whether changed conditions in Nogales provided evidence of an ELL program that complied with the EEOA, the Court of	
16	Appeals concerned itself only with determining whether increased ELL funding complied with the original declaratory judgment order. The court erred on both counts.	
17	<u>Id.</u> at 2595.	
18	Shortly before the Supreme Court issued its decision in Horne, the Ninth Circuit	
19	reached a similar result in MTA, a consent decree case in which the Ninth Circuit	
20	applied a flexible standard in determining that a consent decree need not be extended	
21	even where defendant was not in complete compliance with all terms of the decree.	
22	C. THE MTA DECISION	
23	In the Ninth Circuit's very recent MTA decision, the court reviewed a decision	
24	by the district court denying a motion brought by plaintiffs to extend a consent decree	
25	that imposed on the MTA the obligation of implementing a detailed plan to improve	
26	bus service. Although the MTA had not met all of the goals and objectives of the	
27	decree, the district court concluded that the decree did not mandate "perfection" and	
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that the MTA had substantially complied with the terms and conditions of the decree.
 <u>MTA</u>, 564 F.3d at 1119. Accordingly, the district court denied the plaintiffs' motion to extend the decree.

4 The Ninth Circuit affirmed. On review, the Ninth Circuit noted that "[b]ecause 5 the decree contains an express expiration date for the court's retention of jurisdiction, 6 any change to that date entails a modification of the decree." Id. at 1120. Citing Rufo 7 and provisions of the decree, the circuit noted that the requested extension would be 8 warranted only if: (1) plaintiffs demonstrated a significant and unanticipated change in 9 fact or law that made compliance more onerous, unworkable or detrimental to the 10 public interest; and (2) the proposed extension was suitably tailored to resolve the 11 problems arising because of the change. Id. Applying this test, the court concluded 12 that a failure to achieve substantial compliance would be a circumstance that would 13 justify an extension, but that the trial court had correctly concluded that MTA had 14 substantially complied with its obligations under the decree. Id. at 1121. The circuit 15 gave great deference to the district court because, with its decade of knowledge 16 concerning the operation of the bus system, "[it] was uniquely positioned to determine 17 whether there had been substantial compliance." Id.

18 Community Intervenors suggest that differences between the wording of the 19 MTA decree and the Decree under consideration by this Court render the MTA 20 decision inapposite. The Court disagrees. It is significant for present purposes that 21 plaintiffs in MTA presented evidence that the MTA had not met the standard for 22 reducing bus overcrowding established in the decree itself. The circuit conceded that 23 point, noting that plaintiffs based their claim of noncompliance "on the standard set 24 forth in the decree for identifying instances of violations of the load factor targets" and 25 that the compliance standard was "written into the decree and affirmed by this court in 26 Labor/Community, 263 F.3d at 1048-49." Id. at 1122. In short, the circuit agreed with 27 plaintiffs on that point. Nevertheless, the circuit observed that the "standard measures 28 only strict compliance with the load factor targets – not compliance with the decree

overall – and does so in an imprecise manner." Id. Noting that the MTA conceded 1 2 that it was not in full compliance with the decree, the circuit nevertheless found that 3 plaintiff's focus on the MTA's specific shortcomings was "not particularly helpful" 4 and failed "to accurately capture the extent to which MTA did meet the targets during 5 the relevant time periods." Id. The circuit concluded: If the question here were simply whether MTA had achieved full 6 compliance with the decree, we would use BRU's proposed standard. But the question is whether there was substantial compliance, a less precise 7 standard that cannot be satisfied by reference to one particular figure, while ignoring alternative information. Our analysis requires we do more 8 than simply count the number of technical deviations from the decree. 9 Instead, we must determine, using a holistic view of all the available information, whether MTA's compliance with the Decree overall was 10 substantial, notwithstanding some minimal level of noncompliance. 11 Id. The circuit ended its discussion by concluding that plaintiffs failed to demonstrate 12 that the district court abused its discretion in finding that the MTA substantially 13 complied with the requirements of the consent decree. Id., at 1123. 14 MTA is notable for several reasons. First, unlike the situation confronting this 15 Court, the litigants were in complete disagreement over whether the decree should be 16 terminated or extended and hotly contested that issue in both the district and appellate 17 courts. Here the institutional plaintiff, represented by DOJ, agrees that the Decree 18 should be terminated in favor of the Revised Transition Agreement. Second, because 19 of the procedural posture of the MTA dispute, the district court's ruling resulted in the 20complete termination of the district court's involvement in the effort to reform the 21 operation of the MTA. In contrast, the Parties here agree to a continued role for the 22 United States and the Court in the reform process. Third, as the extended discussion 23 above indicates, the circuit applied a "holistic" approach to the question of "substantial 24 compliance" and affirmed the district court even where the application of a

25 contractually agreed standard showed that MTA had fallen short of meeting the

26 decree's load factor standard, which plaintiffs persuasively argued was an important

27 part of the decree. <u>Id</u>., at 1122-23. The circuit dealt with this by asserting that the

28 standard failed to present an accurate picture and that the district court properly

considered "alternative information." Id., at 1122. In that regard, the circuit approved 1 2 the district court's consideration of evidence indicating that the contractually agreed 3 standard was too narrow, and emphasized that "substantial compliance" was not to be 4 measured by counting up technical deviations from the terms of the decree but rather 5 through a "holistic view of all available information." Id. In these words, the case 6 teaches that decrees should be viewed flexibly with an eye to the overall objective to 7 be attained by the litigation. 8 Finally, the circuit, reiterating the strongly held view of the United States 9 Supreme Court regarding federal court intervention in local government, articulated the 10 public policy behind such an approach: 11 Our decision is consistent with the principle that federal court intervention in state institutions is a temporary measure and may extend no longer than necessary to cure constitutional violations. In this case, as 12 the district court found, perhaps every last wish and hope of the decree was not achieved, but the decree accomplished its essential purposes and 13 the situation improved greatly. These improvements strongly inform our 14 assessment that the district court was within its discretion in holding that it no longer needed to oversee the running of the Los Angeles County 15 bus system. 16 Id. at 1123 (citations omitted). MTA therefore stands for the proposition that federal 17 consent decrees directed at institutional reform should be flexibly construed in a 18 manner consistent with the overall objectives sought to be achieved, and should be 19 mindful of the importance of insuring that a federal court's intervention in local 20institutions extends only so long as necessary to achieve those overall objectives. 21 **D.** APPLICATION 22 1. The Position of the Parties and the Monitor 23 This case is noteworthy because the situation confronting this Court is quite 24 different than the situations presented in most of the cases cited by the Parties. In those 25 cases, one of the parties to the litigation sought termination or modification of a decree 26 while one of its adversaries opposed the request. E.g., MTA, 564 F.3d at 1116–17; 27 Rufo, 502 U.S. at 384. And in many of them, the party seeking modification had 28 spectacularly failed to comply with the most fundamental aspects of the decree. E.g.,

1	Rufo, 502 U.S. at 374-77 (proposed new jail facility not constructed after two
2	decades); Thompson, 404 F.3d at 834 (near total failure of defendants to comply with
3	decree mandates warranted district court's denial of motion to terminate decree). Here
4	DOJ itself joins in the request and strongly urges the Court to approve the proposed
5	modification largely because of the Monitor's conclusion in his Final Report "that the
6	LAPD has substantially complied with the requirements of the Consent Decree." Thus,
7	unlike those cases where the parties are in disagreement over the satisfaction of the
8	terms of the Decree, the Parties in the present case and the Court's Independent
9	Monitor all concur that LAPD is in substantial compliance with the Decree. <sup>3</sup>
10	The Court accepts that determination and adopts and incorporates by reference
11	the Monitor's Final Report. As noted, the Monitor, who has been intimately involved
12	in the implementation of the Decree for the past eight years, concludes that the LAPD
13	has substantially complied with the Decree and notes:
14	We believe the changes institutionalized during the past eight years have
15	made the LAPD better: at fighting crime, at reaching out to the community, in training its officers, in its use of force, in internal and external oversight, and in effectively and objectively evaluating each of
16	the sworn members of LAPD.
17	( <u>Final Report</u> at 2.)
18	The Monitor's report and conclusion is consistent with MTA's direction that the
19	Court use "a holistic view of all the available information" to assess whether overall
20	compliance was substantial even if there are areas of noncompliance. 564 F.3d at
21	1122. A review of the Final Report demonstrates that the Monitors' conclusion is
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23	<sup>3</sup> Given the position of the Parties and the Community Intervenor, there is some ambiguity as to whether
24	the present proceedings should be characterized as a motion by the Parties to terminate the Decree, a motion by the Parties to modify the Decree, or a motion by Community Intervenors to modify the Decree
25	(since the Parties ostensibly ask that it be terminated). Although, as stated in the text, the Court views the proceeding as a motion by the Parties to modify the Decree, in the end the characterization does not
26	control the outcome. Because the Court concludes that the City is in substantial compliance with the
27	Decree within the meaning of <u>Rufo</u> , <u>Frew</u> and <u>MTA</u> , the Parties have persuaded the Court that modification of the Decree is appropriate and Community Intervenors have failed to meet any burden that they may have had of showing "showed dimensional dimensional" (failure to substantially compared) means that
28	they may have had of showing "changed circumstances" (failure to substantially comply) warranting modification, i.e., extension, of the Decree.

based on the Monitor's intimate familiarity with the work done by LAPD over the past 1 2 eight years and his assessment of compliance with the numerous provision of the 3 Decree, which, as noted, contains 187 numbered paragraphs mandating the 4 implementation of a broad range of reforms. Among many other things, the Final 5 <u>Report</u> notes important structural changes within the LAPD including the creation of 6 the Audit Division, the establishment of the Ethics Enforcement Section within the 7 Internal Affairs Group, and the formation of the Critical Incident Investigation 8 Division.<sup>4</sup> To insure the Audit Division's effectiveness, the Police Commission 9 approved an Audit Charter that officially adopted the audit standards promulgated by 10 the Comptroller General of the United States. Moreover, the Monitor notes the 11 enhanced role of the Police Commission and the OIG in providing civilian oversight of 12 the LAPD pursuant to the City Charter. Accordingly, the Monitor observed, "the 13 LAPD has become the national and international policing standard for activities that 14 range from audits to handling of the mentally ill to many aspects of training to risk 15 assessment of police officers and more." Report, at 2. Thus, although the Monitor 16 indicates that not every goal and objective of the Decree has been met, and not "every 17 last wish and hope" achieved, "the decree accomplished its essential purposes and the 18 situation improved greatly." MTA, 564 F.3d at 1123.

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# 2. Community Intervenors' Objection

Because the Monitor concedes that not every requirement of every material term of the Decree has been satisfied, Community Intervenors assert that the Decree must be extended. As noted, Community Intervenors point to Paragraph 179 of the Decree, which provides that, where a motion to extend has been made, the City bears the burden of establishing "substantial compliance" which the Decree defines as compliance "with each of the provisions of the Agreement and maintained substantial compliance for at least two years." Thus, as noted above, Community Intervenors

 <sup>&</sup>lt;sup>4</sup>Other important structural changes have occurred outside the LAPD including the City Council's creation of the Risk Management Bureau.

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assert that "substantial compliance" as defined by the Decree has not been met and that motion cannot be granted. The position of Community Intervenors suffers from a number of defects.

4 First, it is not entirely clear how the "substantial compliance" provision would 5 be applied even where DOJ moved to extend the Decree. For example, the Decree 6 does not specify whether DOJ could put the City to its burden merely by filing a one 7 page motion to extend and thereby shift the burden to the City to show compliance 8 with each and every term of the Decree, or whether the DOJ would be obligated to 9 identify the specific areas where it contended the City fell short of substantial 10 compliance. In the latter situation, which seems a more plausible interpretation of 11 DOJ's obligation, the "each of the provisions" language might reasonably be 12 interpreted to mean each of the provisions placed in issue by the motion to extend. 13 Otherwise DOJ could, if it so chose, potentially extend the Decree indefinitely even if 14 LAPD were in "substantial compliance" as that term is more commonly understood. 15 Such an interpretation of the Decree would be entirely at odds with the principle 16 enunciated in Horne, Frew, Rufo, and MTA, among others, that federal intervention in 17 the affairs of state and local governments should be of limited duration. In short, to 18 construe the "each provision" language as suggested by Community Intervenors would 19 inject a degree of rigidity into the agreement that consent decree jurisprudence suggests 20 is undesirable.

21 Second, unlike the decree in MTA which contained its own metric for 22 determining the degree of overcrowding on bus routes, the Decree here, though it 23 speaks of substantial compliance, does not itself contain a metric for determining when 24 substantial compliance with any particular term has been met. Rather, the Monitor 25 undertook a review of the terms of the Decree and created measurement tools to assess 26 compliance. Those tools have never been the subject of litigation nor have they been 27 incorporated in any order of this Court. While those tools are extremely valuable and 28 provide performance measures to assessing progress, "substantial compliance" is a

flexible concept that entails an assessment that goes beyond individual performancemeasures. Thus, the Monitor could find, without being self-contradictory, that theLAPD had substantially complied with the overall objectives of the Decree withoutmeeting the Monitor's metric for compliance with individual elements of the Decree.<u>MTA</u>'s discussion of the "holistic" nature of the substantial compliance determinationsupports this view of the Monitor's conclusions.

7 Last, but surely not least in importance, Community Intervenors overlook the 8 continued commitment of the Parties to reform through the Revised Transition 9 Agreement. Community Intervenors simply ignore that the Parties have determined 10 that three particularly important areas will continue to be subjected to scrutiny, though 11 now by the Inspector General and not the Court's Monitor but still within the 12 jurisdiction of this Court. Such a modification, which allows for a transition of control 13 over the process to local officials, finds potent support in the rationale of <u>Horne</u>, <u>Frew</u>, 14 Rufo, and MTA. Thus, the Transition Agreement sets forth further work to be done to 15 insure proper use of TEAMS II, to implement policies and procedures to eliminate 16 biased policing, and to implement the financial disclosure provisions of the Decree.

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# 3. The Revised Transition Agreement

As set forth above in the discussion of the background of the pending motion,
the Court had expressed concern over a number of what it describes as administrative
and procedural issues governing the implementation of the Revised Transition
Agreement. As noted, those concerns have been addressed. The Court therefore turns
to the substantive provisions of the Revised Transition Agreement and offers the
following comments.

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#### a. TEAMS II

Continued implementation of TEAMS II, which is encompassed within the
Revised Transition Agreement, addresses a requirement that the Court views to be at
the core of the Decree. The United States initiated this lawsuit, which alleged a pattern
and practice of unconstitutional and unlawful conduct on the part of the LAPD,

because it concluded that those problems resulted from "the failure of the City
defendants to adopt and implement proper management practices and procedures."
(Decree $\P$ 2.) In the Court's view, proper management practices and procedures could
not possibly be implemented in the absence of detailed, current information regarding
the conduct of individual members of the department. TEAMS II was meant to fill this
gap. Paragraph 39 of the Decree states:
The City has taken steps to develop, and shall establish a database containing relevant information about it officers, supervisors, and
managers to promote professionalism and best policing practices and to identify and modify at-risk behavior (also known as an early warning system).
(Id. ¶ 39.) Paragraph 40 of the Decree further provides that not only the Chief of
Police, but also the Police Commission and the Inspector General "shall each have
equal and full access to TEAMS II, and may each use TEAMS II to its fullest
capabilities in performing their duties and responsibilities." (Id. $\P$ 40.)
In the Court's view, this system would be fully operational but for an
unfortunate and ill-considered approach to the creation of the computerized database
on which the system is based. Nonetheless, those problems were finally resolved and
the system has been on line now for more than two years. At this point, the principal
role of the Inspector General is to assure that the system is being properly used by
LAPD management. The Court is confident that careful oversight over the next 18
months should be adequate to assure that the system is being properly utilized.
b. Financial Disclosure
Implementation of this aspect of the Decree was delayed by litigation which is
still active in this Court. But for that case, the Court is confident that this provision
would have been implemented much earlier. The Court sees no difficulty in assuring
that the requirements of disclosure, subject to the outcome of the pending lawsuit, can
readily be accomplished under the terms set forth in the Revised Transition Agreement.
c. Biased Policing
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1	The area identified by Community Intervenors as a matter of particular concern
2	is biased policing. The Court fully agrees that this is a matter of great importance, and
3	one that the LAPD has given much attention over the past eight years. On this subject,
4	the Monitor noted:
5	While the Department has fallen short of substantial compliance with the Consent Decree requirements in this area, this is clearly not reflective of a
6 7	lack of effort on the part of the City or the Department. The major problem in determining compliance has rested with the difficulty, despite best efforts, in determining whether biased policing is occurring and, if so,
8	to what extent, if any, it is systemic as opposed to isolated misconduct.
8 9	As described below, great strides have, in fact, been made by the City and Department to address biased policing during the eight years
10	under the Decree. Training has been tremendously enhanced, and new rules have been promulgated relating to the investigation of biased
10	policing complaints. In addition, the City and Department have committed to the installation of video cameras in patrol vehicles. It
12	should be noted that there are significant indications that biased policing
13	that may have been occurring at the inception of the Consent Decree has been significantly reduced. Specifically, opinions of minority communities about the LAPD have steadily improved under the Consent
14	Decree. Likewise, the minority composition of the Department has steadily increased.
15	( <u>Final Report</u> at 70.)
16	On this subject, Community Intervenors commissioned their own report, "A
17	Study of Racially Disparate Outcomes in the Los Angeles Police Department" prepared
18	by Professor Ian Ayres of Yale University. Community Intervenors offer conclusions
19	from that document, as well as information contained in the Harvard Kennedy School
20	Report, to contradict the Monitor's assertions. However, the dispute between the
21	litigants on this issue helps to demonstrate the fundamental problem in evaluating
22	compliance or non-compliance in this area. Indeed, the Court, in its review of
23	materials regarding the issue of biased policing, has struggled to give meaning to the
24	data that Community Intervenors confidently assert proves that LAPD officers are in
25	fact engaged in biased policing. The Court is much less confident that such a
26	conclusion is warranted; the Court is certain only that continued work on this issue is
27	essential.
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1	Therefore, it is notable that the issue of biased policing is one of the issues
2	singled out and included in the Revised Transition Agreement for further review and
3	continued oversight. The Court is quite confident that the Police Commission and OIG
4	will not allow this issue to go unattended under any circumstances. The Monitor's
5	Report specifically takes note of the Police Commission's sustained attention to the
6	issue of racial profiling and biased policing. (Id. at 72-73; see also Declaration in
7	Support of Status Report of Community Intervenors, Ex. A [Report of Executive
8	Director, Los Angeles Police Commission.) Following an extensive discussion of racial
9	profiling in an August 2008 meeting, the Police Commission implemented several
10	recommendations, including the preparation of a detailed audit of racial profiling
11	complaints. (Id. at 73.) In addition, the Police Commission ordered LAPD to respond
12	to Professor Ayres' report, which occurred at the January 13, 2009 meeting of the
13	Commission, at which time further recommendations were made to address the broad
14	problem of biased policing. Moreover, the Court thinks it highly unlikely that the
15	political forces at work in the City of Los Angeles, including the presence and
16	involvement of the ACLU in community-police issues, will permit the issue of biased
17	policing to be ignored now or in the future. The Monitor agrees:
18	The Monitor commends the City and the LAPD for the significant steps they have taken and the accomplishment they have achieved in their
19	efforts to comply with the Consent Decree requirements regarding biased
20	policing. With new policies and procedures in place, and the continued oversight role of AD, the Police Commission and the OIG to ensure that the policies and procedures are followed, deficiencies corrected and
21	recommendations implemented, the Monitor is confident that the Department is on track to comply with these requirements.
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23	( <u>Id.</u> at 75.) Because this important area is included within the Revised Transition Agreement
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25	and because it is being given extensive attention by LAPD Management, the Police
26	Commission and the Inspector General, the Court is satisfied that transition of
27	responsibility over these issues is appropriate.
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1	4. Other Deficiencies
2	The Monitor noted other areas where the metric it established for assessing
3	substantial compliance had not been met. However, the Monitor noted that significant
4	progress was being made in most of these areas, including some that were more
5	technical in nature such as the maintenance of the Warrant Tracking Log. (Id. at 35.)
6	For example, the report states:
7	The Monitor recognized that although the Department did not meet the requirements regarding supervisory oversight of the application/affidavit
8	requirements regarding supervisory oversight of the application/affidavit and post-incident review, as indicated above, these compliance rates did increase significantly in the 2008 audit from the previous year's audit.
9	Moreover, the Monitor noted that "although there were concerns in relation to the
10	documentation of the officers' actions, [the Audit Division] concluded that the
11	Department was in 100% compliance with the articulation of the legal basis for the
12	warrants." (Id. at n.41.) Likewise, with respect to arrests for violation of Penal Code
13	Section 148 (resisting or interfering with an officer), the Monitor found that LAPD was
14	in full compliance in 2006, but only in near compliance in 2007 and 2008 when the
15	compliance level, at 88%, was slightly below the >94% level to achieve substantial
16 17	compliance. The Court is confident that these kinds of matters can be addressed by the
17	Audit Division and Inspector General without the oversight of the Court.
18 10	However, there is one important area of concern that is not included in the
19 20	Revised Transition Agreement – a provision relating to further oversight of the Decree's
20 21	provisions relating to the management of gang units. As Community Intervenors
21 22	correctly note, the present lawsuit was triggered when the Rampart Scandal – which
22	involved extreme lawlessness on the part of some LAPD gang units (operating as
23 24	CRASH at the time) – came to light. As the district judge assigned to preside over all
24 25	Rampart litigation, the Court is well aware of the astonishing level of misconduct in
23 26	which some officers engaged. It would be a serious mistake to forget that bit of history.
20 27	It is therefore troubling to note that the Final Report chronicles a number of ways in

which LAPD has struggled to comply with the Decree's requirements regarding the management of gang units.

3 The Court has considered the question of scope of its authority in ruling on this 4 motion and, more specifically, whether its equitable powers permit it to grant the 5 motion with modification to the proposed Revised Transition Agreement. There is very 6 little doubt that the Court has discretion to take such action. In Frew, the Supreme 7 Court wrote, "Federal courts are not reduced to approving consent decrees and hoping 8 for compliance. Once entered, a consent decree may be enforced." 540 U.S. at 440. 9 By the same token, where circumstances have changed, the Court may exercise "the 10 traditional power of a court of equity to modify its decree in light of changed 11 circumstances." Id. at 441. Thus, in Horne, the Supreme Court observed that "[i]t goes 12 without saying that federal courts must vigilantly enforce federal law and must not 13 hesitate in awarding necessary relief." 129 S. Ct. at 2594. In short, as Frew, Rufo, and 14 Horne demonstrate, the Court's greater power – the enforcement of each and every 15 requirement of a consent decree – implies the lesser – the reduction in the obligations of 16 the Defendant to achieve equity. These cases clearly indicate that the Court has broad 17 discretion to exercise its power to modify a consent decree to include terms or 18 conditions that the Parties may not have included in their proposed modification.

With that in mind, the Court concludes that the Revised Transition Agreement
should be approved but with a modification to include further oversight and reporting
with respect to the Management of the Gang Units. Specifically, the Court's order
implementing the Transition Agreement will include a term requiring the OIG to
undertake the specific recommendations of the Monitor in the Final Report, and to
follow the same reporting protocols set forth in the Transition Agreement in respect to
biased policing.

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1	IV.
2	CONCLUSION
3	As set forth above, the motion of the Parties to terminate the Consent Decree and
4	to approve the Transition Agreement is <b>GRANTED.</b> The circumstances confronting
5	the Court have changed substantially. In 2001, when the Decree was entered, LAPD
6	was a troubled department whose reputation had been severely damaged by a series of
7	crises culminating in the Rampart Scandal. In 2008, as noted by the Monitor, "LAPD
8	has become the national and international policing standard for activities that range
9	from audits to handling of the mentally ill to many aspects of training to risk assessment
10	of police officers and more." These changes support the modification proposed by the
11	parties which is suitably tailored to address those changed circumstances. The Court's
12	determination to permit the modification also carries out the mandate of the United
13	States Supreme Court to return control of local institutions to local control as soon as
14	reasonably possible consistent with the enforcement of federal law.
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16	IT IS SO ORDERED.
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18	Dated: July 17, 2009
19	Harry teeps
20	Judge Gary Allen Feess
21	United States District Court
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